



I will be brief but to the point as the subject directly involves all of us members.

We need to take adequate and appropriate measures to re-establish our status and ensure a stature befitting of our Club in view of the impending land lease losses.

Over the greater part of last year, our financial consultant KPMG did extensive studies. In terms of capital expenditure (CAPEX), it derived the optimal yet affordable amounts to be expended to maintain our stature and provide adequate service to our 18,000+ extended membership, over 70% of which are non-golfing. The General Committee has worked within KPMG's parameters such that we do not need members to co-pay for the two large projects to be undertaken, yet remain sustainable through to 2040 and beyond.

It is noted that KPMG has also provided \$20M for improvement works on Island Courses in 2030 as well as having sufficient funds for the anticipated lease renewal due post-2040, when our Island Location leasehold land will again be subject to renewal.

It will be a period of much member engagements in the coming months, to adopt (or otherwise) motions for the major Bukit Town Club (BTC) and Island Golf Courses (IGC) redevelopments – with the impending loss of most facilities and the Sime Course on the leasehold land at Bukit Location post-2021, save for Bukit Course itself till 2030.

Also as part of KPMG's recommendation for us to aspire to attain two-thirds of members voting, we will first hold an Extraordinary General Meeting (EGM) in March 2017 for the purpose of adopting a method of "ballot voting" to attempt achieving this. Voting result will still be based on simple majority basis even if we do not eventually achieve this aspiration. Management will release details by circular.

A General Dialogue with members will be held immediately after this expectedly short EGM. Along with general club matters, the main thrusts of KPMG's report on sustainability and affordability will be explained as many may not have read it since made available at our receptions upon its receipt some months ago.



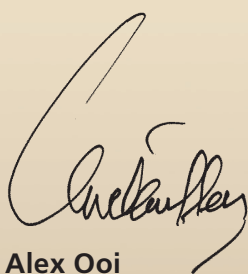


Pictorials of the proposed BTC and model (only at Island location), along with a video fly through are currently displayed at both locations. Brochures, containing artist's impressions of the BTC and a summary of the comprehensive research and development process will be posted to members in the lead-up to another EGM where BTC will be presented, then ballot voting commencing. As a further step, clarification session(s) will be held during ballot voting times.

Fellow members, this is your club too as it is for us at the Planning and Redevelopment Committee and General Committee, who have spent much time and effort providing the leadership for our shared future.

Do come to vote to make the outcome one that is best reflective of membership sentiment. IGC options, also within KPMG budget, will be presented for voting upon in the later part of the year.

Sincerely,



Alex Ooi
President