



I am honoured to be given the privilege to serve as your President for the next two years. Thank you for the support and confidence which you have shown to me and the General Committee (GC) to lead SICC for the benefit and enjoyment of members.

I would like to take this opportunity to thank past President Dr Alex Ooi, the GC and the sub-committees for their selfless service over the last 2 years. I would also like to thank everyone who contested the elections for offering their time and talent to serve the Club.

Having served the Club in various positions since 1986, I remain dedicated, passionate and committed to the betterment and progress of the Club. With your support, the GC and I will work to improve the Club, maintain its prestige and ensure that all facilities and services remain relevant for our members. I look forward to working with the GC and the sub-committees to ensure the Club meets the needs of our members and to plan for the future. In doing so, we will take into consideration the issues raised by members in my informal engagements as well as during the recent Annual General Meeting (AGM). We are fully committed to studying the various issues with Management and crafting the appropriate policies.



Within the first month of taking office, we have already addressed some of the pertinent issues raised at the AGM. In our effort to aid decision making and streamline resources, we have restructured the sub-committees to reduce the number of such committees as well as the number of sub-committee members. The GC has appointed only 15 sub-committees and 71 sub-committee positions to date, from the 19 sub-committees consisting of 90 sub-committee positions in FY2016/2017. For example, we have restructured what was previously the House & Bar Committee. House matters are now placed under the operational purview of Management and we now have an F&B Committee to focus on improving food quality and service standards. We have also merged the MPRC and IT sub-committees to harness the reach and convenience of technology to improve membership communications and engagement. Where necessary, small working groups may be set up to assist sub-committees in their tasks, as is currently the case with Junior Golf and Ladies Golf under the purview of the Greens Committee, dispensing with two previous sub-committees. The creation of a single Sports Committee, instead of having separate Swimming and Bowling & Billiards committees, will help us improve the quality of sports programmes. We will continue to study opportunities for further streamlining.

We have given effect to the resolution passed during the AGM prohibiting spouse members from being appointed to sub-committees. In deference to the resolution passed at the AGM, no nominations to the General Committee will be made until such time that the relevant provisions in the Rules are studied and a decision taken on it and presented to Chairman.

The rules regarding the use of Complimentary Green Fees have been crafted based on past practices and have been approved by the GC. These rules have been communicated to all GC and sub-committee members. Management controls have also been tightened to ensure that these rules are strictly enforced and records presented to GC on a monthly basis.



There will be a comprehensive review of the Club's Constitution and Rules, to be carried out by the Constitution & Legal Committee with the objective of reinforcing and clarifying them. Recommendations will be made to the GC and eventually presented for the Club Chairman's approval.

We have a busy year ahead of us, with critical milestones looming and legacy challenges. This includes finalising the terms and conditions on the sharing agreements with NTUC and concluding the Bukit and Island land leases with the authorities. The Club is working with our lawyers on the draft Building Agreement for the construction of the public access along the reservoir edge near New Course. This public access is one of the stipulations by the authorities for the Island land lease and we hope to finalise this soon. The Bukit land lease is dependent on the outcome of the LTA's Cross Island Line feasibility study due end 2018, and we will follow up closely with the authorities on the matter.

We have several redevelopment plans which, when successfully implemented and approved by members, will greatly enhance their experience in the Club. On the Bukit Freehold Land redevelopment, I have full confidence in the PRC2 to act in the interest of the general membership to develop viable options and to complete the tasks without disruption. The committee has met on many occasions and engaged several industry experts. An update of the discussions will be communicated to members fairly soon. The GC has heard members' feedback on the proposed options for the Island golf courses redevelopment. The Golf Redevelopment Planning Committee will consider the conditions imposed by the authorities and review all options carefully in their deliberations.

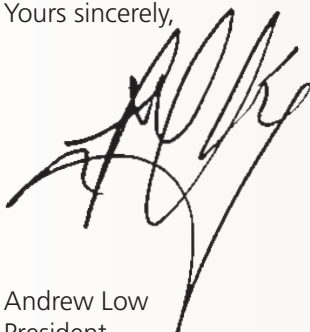
Importantly for the golf courses we must ensure that maintenance programmes are robust and members can enjoy consistently good playing conditions. The Club Captain is doing his walkabouts on the golf courses and meeting up with staff and agronomy experts to understand the current practices and programmes. It is important to eliminate the inefficient practices, and instill good operating procedures and culture to raise the standards of playability of the golf courses in SICC.

While SICC has the biggest financial reserves amongst clubs in Singapore, we must exercise prudence in capital expenditure and operational costs to ensure our long-term sustainability. The GC will consider the proposals laid out in the financial sustainability report by KPMG in crafting operating and financial strategies. We need to improve managerial, financial and operational practices to meet these objectives.

Members of the General Committee and various sub-committees comprise of professionals who will bring their expertise, a fresh perspective and a passion for the Club to bear. You will find more details about the GC in the next page.

I look forward to seeing you and your families at the Club.

Yours sincerely,



Andrew Low
President